



GRANDVIEW

Hospital and Medical Center

Richard J. Minor
President and
Chief Executive Officer

Mr. Alex Warm
Warm Brothers Construction
2335 Florence Avenue
Cincinnati, Ohio 45206

Dear Mr. Warm:

Now that the Grandview Hospital construction and renovation project is virtually complete, I want to communicate with the prime contractors and consultants to deliver two important messages.

First, on behalf of our Board of Trustees and Medical Staff, I want to congratulate you on a job well done. At our well-attended dedication, we had numerous compliments from the general public and invited guests about the beautiful new structure that Grandview had developed to meet the community's health care needs.

My second message deals with the rapidly evolving environment that those of us who work in health care must confront on a daily basis. Competition between health care providers continues to be a most important consideration, especially as we plan our future endeavors. For this reason, and, in consideration of your past relationship in developing our facilities, I would remind you to be sensitive to our interests. All matters relating to Grandcor, Southview and Grandview Hospitals which have been revealed or made known to you have been done so in the strictest confidence. No information relating to Grandcor, Grandview Hospital, Southview Hospital or any of our plans or activities should be released without my written consent.

Thank you for cooperating with my request and for your assistance in completing our construction project.

Sincerely,

Richard J. Minor
President and
Chief Executive Officer

RJM/nrg